I. HOW SHOULD THE UNITED STATES SET MILITARY REQUIREMENTS?
By answering 5 sequential questions:  (1) What are U.S. national interests?  (2) What threats to these interests can we discern?  (3) What strategies would best address these threats?  (4) What missions must U.S. forces perform to support these strategies?  (5) What forces are required to perform these missions?

II. THE NUCLEAR REVOLUTION AND AMERICAN SECURITY
A. The evolution of the U.S. nuclear arsenal (see this outline, page 4).
B. The effects of the nuclear revolution: good or bad? offensive or defensive?
   Nuclear weapons have five cascading effects:
   1. Hydrogen bombs are more powerful by six (yes, six) orders of magnitude compared to the TNT explosives used in World War II. The atomic bomb = x 1,000 increase on TNT; the hydrogen bomb = x 1,000 increase on atomic bombs.
   2. Due to '1'--the destructiveness of nuclear weapons--the "cost exchange ratio" vastly favors defenders (better termed "retaliators") over attackers seeking to disarm them. Nuclear weapons pack tremendous explosive power in devices that are cheap, light, easily hidden, protected, and delivered; hence destroying them is very hard, protecting and delivering them very easy.
   3. Due to '2'--the cost-exchange ratio--a relationship of MAD ("Mutual Assured Destruction") develops between major powers. Both can destroy the other's society even after absorbing an all-out counterforce attack by the other.
   4. "Flat of the curve" dynamics. One of MAD's special characteristics is the "flat of the curve": beyond a certain point, the capacity to inflict damage on the other society, or to prevent damage to one's own, is inelastic to the size and capability of one's own force or one's opponent's force. Capabilities are absolute.
   5. "Defense-dominance." Some argue that MAD strengthens defender-states and weakens aggressor-states. Are they right?
C. Alternate nuclear doctrines: Countervalue vs. Counterforce strategies. Nuclear weapons present states with two basic nuclear doctrines: counterforce and countervalue.
   >> Countervalue: the enemy society is targeted. Political aims are achieved by threatening to punish the adversary by destroying its population and industry.
   >> Counterforce: the enemy nuclear forces are targeted. Political aims are achieved by threatening to disarm the adversary--to remove its capacity to inflict punishment on oneself.
   Counterforce forces include forces that could preempt the others' nuclear force (e.g., accurate intercontinental missiles) and defenses that could destroy the other's retaliating weapons (e.g., national ballistic missile defenses).
   Since forces can be used first or second, we have a crude universe of four possible nuclear capabilities:
   1. First-strike countervalue capability: the capacity to launch a first strike that inflicts unacceptable damage on the adversary's society.
      This capability is very easy to build, for reasons noted above in Section II B, but is quite useless.
   2. Second-strike countervalue capability: the capacity to absorb an all-out counterforce first strike and inflict unacceptable damage on the adversary's society in retaliation.
      This capability is easy to build, for reasons noted above in Section II B.
   3. First-strike counterforce: the capacity to launch a first strike that removes the adversary's capacity to inflict unacceptable damage on oneself in retaliation.
      This capability is very hard or impossible to build, for reasons noted above in Section II B.
   4. Second-strike counterforce capability: the capacity to absorb an all-out counterforce first strike and mount a counterforce counterattack that leaves the attacker's forces unable to inflict unacceptable further damage on one's own society.
      This capability is even harder to build than a first-strike counterforce.
These four capabilities can be displayed in a 2x2 table:

<table>
<thead>
<tr>
<th>Striking what?</th>
<th>Values (cities)</th>
<th>Forces</th>
</tr>
</thead>
<tbody>
<tr>
<td>First Strike</td>
<td>#1 First Countervalue Capability</td>
<td>#3 First Strike Counterforce Capability</td>
</tr>
<tr>
<td>Second Strike</td>
<td>#2 Second Countervalue Capability</td>
<td>#4 Second Strike Counterforce Capability</td>
</tr>
</tbody>
</table>

Past debates over US nuclear doctrine have focused on whether the US should be content with capability #2 (second strike countervalue capability) or should also strive for #3 (first strike counterforce capability).

D. COUNTERVALUE vs. COUNTERFORCE STRATEGIC NUCLEAR WEAPONS: WHAT'S THE DIFFERENCE?

Second-strike countervalue nuclear forces can survive a surprise attack and retaliate against the attacker's cities or other "value" targets. An example of a pure second-strike countervalue weapon in the 1960s-1980s era is the U.S. Polaris ballistic missile submarine fleet. Polaris submarines could hide from Soviet attack in the vast ocean and their missiles could strike Soviet cities, but these missiles lacked the accuracy to destroy Soviet hardened forces.

First-strike counterforce nuclear forces can be used to destroy an opponent's nuclear forces in a first strike. An example of a pure first-strike counterforce weapon is a highly accurate intercontinental ballistic missile (ICBM) based in a vulnerable soft silo. It could be used to launch a surprise attack on another state's ICBMs or command centers, but it could not survive an attack to retaliate against the attacker's cities.

Other forces that contribute to a first-strike counterforce capability include "killer" submarines designed to locate and sink other submarines, which can be used to destroy ballistic missile submarines (if the opponent has them); and area ballistic missile defenses (BMD) deployed to protect cities. The role of BMD in a first strike would be to knock down warheads missed by the first strike that are retaliating against the attacker's cities. In this role BMD is the defensive half of a first strike system and thus is essentially offensive despite its defensive appearance.

Note: BMD configured to defend ICBM fields or other nuclear forces, rather than cities, is part of a second-strike countervalue capability, not a first strike system, since it protects the national nuclear deterrent from first strike and does not protect cities from retaliatory attack.

Note: many weapons have both second strike countervalue and first strike counterforce characteristics--they contribute to both second-strike countervalue and first-strike counterforce capabilities.

E. QUESTIONS

1. Which of the four capabilities in the 2x2 table above would be intolerable in the hands of hostile states? Specifically, what countries must the U.S. prevent from gaining any nuclear capability--even a mere first-strike countervalue capability? Did Saddam's Iraq fall in that category? Or could the U.S. have lived with an Iraqi first-strike countervalue capability? A second-strike countervalue capability? How about North Korea?

Should the U.S. wage preventive war to keep these capabilities from such hands? By what criteria should the U.S. make these decisions? Some analysts say the key issue is: "Is the regime deterrollable? Meaning, are they (1) Prone to misperceive others' reactions to their actions? (2) Sensitive to costs? (3) Do they value conquest as highly as their own survival? If so, big trouble!"

2. Which of these four capabilities should the U.S. maintain against:
a. China? Russia?
b. "Rogue states" that seek weapons of mass destruction (WMD), e.g., North Korea, Iran, and Iraq? Quasi-rogues like Pakistan?

III. THE BIOLOGICAL WARFARE REVOLUTION AND AMERICAN NATIONAL SECURITY
Bioweapons differ from nuclear weapons in four prime regards:
A. Biological weapons are cheap to make and can be made or purchased by non-state actors—that is, by terrorists. Moreover, bioweapons may grow far more lethal in the future as new super-pathogens are engineered by scientists exploiting new genetic engineering techniques.
B. Biological weapons can more easily be used anonymously.
C. Biological weapons programs have no clear signature that distinguishes them from peaceful biological research. As a result an arms control regime that bans bioweapons is probably impossible to devise.
D. Defenses are more feasible against bio attack than against nuclear attack—but the attacker still has a large advantage. As a result of these factors some argue that bioweapons are truly weapons from hell as perhaps their use cannot be deterred and cannot be defeated, while their power will only grow. If so, God help us.

In Kurt Vonnegut's novel *Cat's Cradle* a mad scientist invents a new crystalline form of water, "ice nine," that solidifies at 90 degrees fahrenheit. Its release ends life on earth by freezing the oceans. Is the biotechnology revolution handing us a biotechnical ice nine—a vastly destructive technology that we cannot handle? Will it doom us?

Martin Rees, in *Our Final Hour* (assigned), likewise argues that vast destructive powers are being democratized down to the individual terrorist or psychopath. The answer must be the end of human privacy, to ensure that no lunatic can secretly make a superkiller bug in his or her basement.

What should humanity do to avert this threat? Can we somehow slow or channel the process of scientific discovery away from inventing these horrors? For example, should biologists agree to regulations that limit their research, to avoid inventing superkilling agents? Or must curiosity inexorably kill the cat?

IV. SOVIET MILITARY DOCTRINE: OFFENSE AND PREEMPTION. (PRETTY CRAZY! WHY ADOPTED?)
A. America's prime problem: defending Western Europe from Soviet conquest.
B. The "how to defend Europe" debate, 1953-1991: 7 contending strategies:
   1. Strategic nuclear countervalue: threaten to punish Soviets by blasting their cities if they invade.
   2. Strategic nuclear counterforce: threaten to disarm & conquer Soviets if they invade.
   3. Theater nuclear denial: threaten to incinerate invading Soviet armies.
   6. German nuclear deterrent: let Germans threaten to blast Soviet cities.
   7. Tripwire strategy: spring-load a European war to make it uncontrollable. US goal: Conventional war ---> theater nuclear war ---> general thermonuclear war.
C. The Third World intervention debate (The "how to contain" debate recast).

VI. US DECLARATORY POLICY, 1947-1991. During the era from Truman to Reagan we see a general drift from offense to less offense, and from nuclear reliance to conventional emphasis. The US finally settles on Strategy #C7, Tripwire. (The US public never understood this.)

VII. KEY ISSUES TODAY
What changes in the U.S. national security apparatus are called for to wage the war on terror? For example: shift resources from the Army, Navy and Air Force to intelligence (CIA and FBI)? To homeland defense? To nation building? To "public diplomacy" (propaganda) by the state department? To locking down loose nukes in Russia?
When to wage preventive war against rogues? Against which rogues? What forces does this require?
How much counterforce toward China and Russia? The NMD debate.