

**LITERATURE, ETHICS, AND AUTHORITY**  
**15.269**

**Class #13: Monday 2 April 2001**

**Venue: E51-345**

Panel Discussion on professions and professional standards

Panelists:

- Victoria Beach, Lecturer in Architecture, Graduate School of Design, Harvard University; and Principal, Beach Design, Cambridge, MA
- Ann Bilyew, Principal, Advent International
- Dava Newman, Associate Professor of Aeronautics and Astronautics, MIT
- Steven Pearson, General Internist and Assistant Professor of Ambulatory Care, Harvard Medical School and Harvard Pilgrim Health Care
- Harvey Rishikof, Dean, Roger Williams University, Ralph R. Papitto School of Law, Bristol, RI

Read:

Donald Schön, The Reflective Practitioner (selections; course packet)

Study Questions:

1. Do you share Donald Schön's view that, today, we often practice our professions as though they were scientific endeavors? What relation does this notion bear to Sir Thomas More's commitment to the law, Galileo's to astronomy and physics, and Gordon Gekko's/ Bud Fox's to insider information?
2. Juxtapose Schön's concepts of "naming" and "framing" to our own exploration and application of story in describing the business/ managerial process. Do you see any similarities? Any differences?
3. How do Schön's "discovery" and "self-education" in the professional-client relationship bear on your Sloan experience?